



JUSTGGM
Association Of Civil Society Development Center

2021

Activity Report

Since
We Want
Change,
We Must Be
Stronger!



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Introduction

We have passed another year with the contributions and support of our partners and stakeholders with whom we collaborate, learn and evolve. In STGM's long-term adventure since 2004, 2020-2021 was unique due to the pandemic. Our lifestyles and ways of working have changed, and we have had the opportunity to reflect on our relationships with each other and our communities. Now, as we leave the pandemic period of more than 2 years behind, we would like to share with you what we have done during this time and where we are.

As Turkey undergoes a rapid process of change,

we have continued our work unabated to help create a more favorable civic space for civil society organizations facing an increasingly restrictive environment during the pandemic period. In shaping our work, our first priority has been to take the pulse of civil society organizations, identify their capacities, and understand the opportunities and challenges they face.

As Civil Society Development Center, we have been monitoring developments in the civic space for 18 years, working to strengthen the capacity of civil society organizations and promote the exchange of knowledge and experience among actors in the field.

We will continue to promote the participation of civil society organizations in decision-making processes, contribute to the development of a more effective dialog with society, ensure their institutional development and sustainability, strengthen their cooperation and support their networking, with the work we carry out in three main areas.

All these activities, the details of which you can read in the continuation of this report, were undoubtedly realized thanks to the hard work of the STGM team. I would like to thank the STGM team, which quickly adapted to new working methods that we did not know before and continued its work with the same enthusiasm and commitment during this difficult year.

I would also like to thank the civil society organizations and stakeholders, our Board of Directors and our members who have contributed to the development of the civic space, keeping it alive and dynamic and inspiring us, with whom we have implemented our projects.

Dr. Yakup Levent Korkut
Chairman of the Board



**Since we
want change,
we must be
stronger!**

What have we learned from the pandemic?

We have had a difficult year in which we felt the impact of the pandemic. Despite all the difficulties the pandemic brought, 2021 was an important turning point in our journey since 2004.

While the pandemic, which profoundly affected civil society and the entire world and changed our perspective on life, has slowed down in 2021, we tried to adapt to the new working conditions. As an organization that learns, evolves and renews itself, we have learned a lot from the pandemic. The pandemic has changed and reshaped our activities, the way we work, the way we organize our events, and the way we communicate with our target groups and stakeholders. We have seen that we can hold meetings without changing cities or even countries, that we can work remotely even if we are not in the same office, and that we can reach each other through online tools.

The year 2021, in which civil society in the world and in Turkey went through a series of trials and endurance tests, was a year in which we kept our hope alive and continued to work for change despite all odds. Through our activity report, we would like to share with how STGM's long-term adventure has progressed and where it stands with the contributions and support of our stakeholders with whom we have collaborated, learned and improved over the past year. We plan to produce these activity reports on an ongoing basis and make them a tradition in the time to come.



What do we want to change? How will we change it?

**As civil society organizations,
we want to change the
world for a better and
more equal world.**

We know that citizens need strong organizations to steer the course of the world. For this reason, we support civil society with our efforts on three main areas to promote the participation of civil society organizations in decision-making processes, help them engage in more effective dialog with society, ensure their institutional development and sustainability, strengthen their collaboration and enable them to build networks.



Capacity building is the first of the three pillars.

Recognizing that only with strong CSOs can they expand their sphere of influence and create change in a rapidly changing world, we work with CSOs to give them the power they need to solve potential problems and increase their influence.

The second focus of the pillar is institutional grants to meet the basic needs of CSOs and mentoring support that will contribute to their institutional development. The final focus of the pillar is strengthening freedom of association and improving cooperation between the state and civil society in Turkey.

Since 2004, we have been working closely with public institutions that carry out tasks related to civil society, while we carry out our work mainly within the framework of the projects of the Instrument for Pre-Accession Financial Assistance and the Civil Society Instrument, supported by the European Union. In this context, 2021 was a year in which three of our projects focused on this triple pillar were implemented with financial support from the European Union, and we have taken the necessary steps so that these projects can be implemented in the coming years with a complementary approach, supporting each other.



Avrupa Birliđi tarafından
finanse edilmektedir.

Board of Directors :

Our highest decision-making body, the Board of Directors is the structure that upholds our vision, core values and mission, develops insights into the future of our association, works to effectively implement the strategic plan, and guides our association by tracking developments related to civil society at the global and regional levels.

Board Members

**AYZEN ATALAY
DURMUŐOĐLU**

MURAT KÖYLÜ

**Prof. Dr. NESRİN
ALGAN**

SENİYE NAZİK IŐIK

ŐEYHMUS DİKEN

UMUT GÜNER

**Doç. Dr. YAKUP
LEVENT KORKUT**

Members of the Supervisory Board

KEREM DİKMEN

SELAHATTİN GÜVENÇ

We remember with love our esteemed member and Chairman of the Supervisory Board Selahattin Güvenç, who passed away on February 14, 2022.

Our Team

We work according to the principles of respect, protection and dissemination of human rights. We work together within the framework of the principles of mutual trust and understanding, transparency, justice, cooperation and solidarity.

Akça Şaylan

Arzu Baykara Yıldız

Aysun Telek

Başak Çiçekli

Ceren Can

Çağlar Yenilmez

Tezcan Eralp Abay

Ezgi Karataş

Ezgi Kocaadam

Ezgi Can Koçak

Gökçe Heval Şimşek

Hakan Ataman

Hatice Kapusuz

Kıymet Temuçin

Meltem Çolak

Mert Altıntaş

Necmettin Yemiş

Nevzat Kıraç

M. Murat Özçelebi

Orkun Tatar

Ozan Dinçer

Öyküm Bağcı

Selin Berghan

Serap Madazlı

Sinem Sefa Akay

Tuğçe Bahadır Cankara

Umut Irmaksever

Yaren Balcı

Zehra Tosun

Zeynep Atay



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What have we done in 2021?

The year 2021, in which civil society in the world and in Turkey went through a series of trials and endurance tests, was a year in which we kept our hope alive and continued to work for change despite all odds.



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Association Of Civil Society Development Center

While our habits changed with the pandemic, 2021 was a year in which we kept pace with this new change and successfully reflected this change in our work style.

In February 2021, we began implementing our Capacity Building Center for Civil Society (ST KGM) Project. In our world where everything is changing rapidly, we launched this project in collaboration with Human Resource Development Foundation (HRDF), Gender Equality Monitoring Association (CEID) and International Children's Center (ICC) to help civil society effectively manage this change process and shape their future together. We intend to collectively put into words civil society's shared demand for the future.

As part of the project, we organize trainings to build organizational capacity, hold meetings to get to know each other, conduct studies to create experiential opportunities for developing skills to predict and manage change, and understand the languages, expectations, and perceptions of future generations.



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A Quick Review of 2021

81
QUESTIONS

We answered **81** "Frequently Asked Questions" on various topics, from association legislation to local finance legislation, from resource development to project and grant management, from organizational management to volunteer management.

1562
CONTENTS

We published **1562** contents in Turkish and English on our website.

30
E-BULLETINS

The **30** e-bulletins we sent to **380** thousand people were read **70** thousand times.

50 thousand
EMAILS

We received over **50** thousand emails in one year.

2021

At the CSO Support Point we provided responses, opinions, and suggestions to **310** inquiries.

310
INQUIRIES

We produced **3** guides and **5** information notes.

5
INFO
NOTES

115
ANNOUNCEMENTS

We published **115** national and international funding and grant announcements.

We produced **129** videos and **5** podcasts.

129
VIDEOS

144
CSOs

With our CSO Support Point experts, we also organized **5** separate online seminars attended by **236** representatives from **144** CSOs.

682
REGISTERS

682 people registered with the STOK Online Learning Platform.

80 thousand
FOLLOWERS

We reached more than **80** thousand followers on Facebook, Instagram, LinkedIn, YouTube and Twitter.

5 **NEWS PORTALS**

In the short film workshop "Children Meet for Climate" that we organized during the Climate Diplomacy Week, children prepared a **3.5**-minute short film entitled "Tomorrow's Plate". This short film was shown on **5** different national news portals.

2022

We organized **4** separate online meetings called Issues.

4
MEETINGS

We received **49** applications for the Tailor-made Training Program.

49
APPLICATIONS

Our YouTube channel has reached **2** thousand subscribers.

2 thousand
SUBSCRIBERS

373 CSOs have registered with TechSoup, **238** CSOs have been approved.

373
CSOs



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For us, the most important product of this adaptation process has been the STOK Learning Platform.

"Since we want change, we must be stronger"

In search of change to create more beauty in a more benevolent universe; in response to the need for a stronger civil society, on December 15, in the last days of the year, we launched the STOK Learning Platform with the slogan "Since we want change, we must be stronger!". As of January 2022, **682 people** have registered with the STOK Learning Platform. In the STOK Learning Platform, which we developed with the aim of providing local rights-based civil society organizations with the skills they need to survive, adapt, and evolve in a rapidly changing environment, we divided the lessons into **5 sections**.

- **100- Everyone Needs Back-up Courses;** aim to introduce the field of civil society, identify the basic concepts and debates in the civic space, present the approaches and basic skills we can use to define the change we want to bring in the field.
- **200- Plan-Lover Organizations Courses;** aim to develop your knowledge and skills in design, planning, strategy development and management to be well equipped for effective and sustainable change.
- **300- Digital-Lover Organizations Courses;** aim to develop skills in line with basic concepts to conduct campaigns, advocacy and fundraising activities using digital tools in line with the digital world.
- **400- Scale-up Organizations Courses;** aim to provide foundational knowledge and approaches in the areas of theory of change, resource development, human resource management, and technology planning that the organization needs as it transforms into a resource.
- **500- Policy-prone Organizations Courses;** aim to develop skills in participation and advocacy at various levels to move one step closer to desired change.



On the STOK Learning Platform, we worked with 8 experts on Everyone Needs Back-up Courses, Plan Lover Organizations Courses, and Digital Lover Organizations Courses. Digital content for the Scale-up Organizations and Policy-prone Organizations course programs will also be available in the first quarter of 2022. We have produced a total of 82 videos and 5 podcasts for the STOK Learning Platform.

STGM.101. Introduction to Civil Society	7 videos, 5 podcasts
STGM.102. Organizational Design and Management for CSOs	9 videos
STGM.103. Rights-Based Approach and Mainstreaming for CSOs	7 videos
STGM.104. Communication, Participation, and Advocacy for CSOs	7 videos
STGM.201. Fundamental Analyses	6 videos
STGM.202. Analysis Based on Planning	2 videos
STGM.203. Project Cycle Management	4 videos
STGM.204. Monitoring and Evaluation	4 videos
STGM.301. Digital Literacy and Digital Transformation	9 videos
STGM.302. Digital Communication and Governance	10 videos
STGM.303. Digital Content and Social Media	10 videos
STGM.304. Data Visualization	7 videos
TOTAL	82 videos, 5 podcasts

In the coming days, we will also organize live online sessions for the courses on the STOK Learning Platform with experts and various guests. With the online sessions we want to deepen the topics covered in the curriculum, share user experiences and discuss with the participants.

You can access the STOK Learning Platform at www.egitim.stgm.org.tr



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Just for you: Tailor-made Training Program

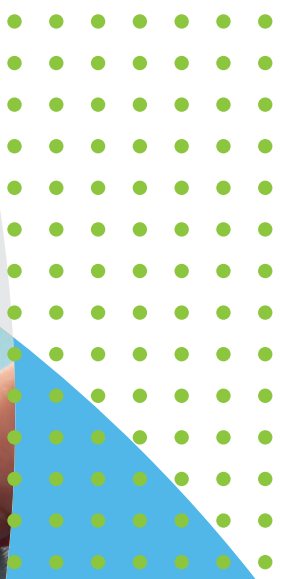
To meet the needs of organizations, in 2021 we introduced the "Tailor-made Training Program", a customized capacity-building support that we developed and planned with them.

In this program, which we designed as a support mechanism for CSOs, CSOs can meet their training needs on a particular and specific topic with a two-day training program. We respond to this program, for which there is no application deadline, on the second Monday of each month by evaluating the applications received that month.

As of December 2021, we have received a total of 49 applications for the Tailor-made Training Program and have supported 5 of them. One of them will be supported in February 2022.

Organizations we support;

- Tarlabası Toplum Merkezi
- SİMKAD - Smyrna İş ve Meslek Sahibi Kadınlar Derneği
- CİSU - Cinsel Sağlık ve Üreme Sağlığı Hakları Platformu
- Hey Akademi - Herkes İçin Erişilebilir Yaşam Akademisi Derneği
- Genç Gelişim ve Girişim Derneği
- İstanbul Toplum Temelli Koruma ve Sosyal Uyum Çalışma Grubu



In October, we began implementing our **Monitoring Freedom of Association** Project. As part of the project, which aims to help raise awareness of the obstacles to expanding civic space in Turkey and build capacity for rights-based advocacy, we aim to monitor the enabling environment for civil society, create greater demand in civil society for accessible public administration, and support greater advocacy and participation with the goal of building the capacity of CSOs.

Together with the Third Sector Foundation of Turkey (TÜSEV), we are implementing the Monitoring Freedom of Association Project. It is a continuation of the Right to Participate project we implemented between 2018 and 2021 to ensure the effective use of freedom of association in Turkey.

We hope that our project will make a modest contribution to the civic space in terms of issues that will enable civil society to contribute more to Turkey's democratization process - freedom of association, the right to participation, cooperation between the state and civil society, strengthening the capacity of CSOs and closely following the global civil society agenda.

Before the end of 2021, the **Together for Rights-Based Civil Society Organizations in Turkey (BİRLİKTE II)** program has taken its place among our projects. We will work together with The Wheel, an organization operating in Ireland, in this project, which is the second term of the BİRLİKTE program, which is the result of our long history and experience in the civic space.

We have built this project, which is the continuation of the BİRLİKTE Support Program, whose implementation phase we have successfully completed and which is the first example of institutional support in Turkey, on the lessons learned from the previous period. Under the program, which aims to reach civil society organizations that carry out rights-based activities, we will implement a comprehensive mentoring program with organizations that receive institutional grants. In addition to the previous period, we aim to create a platform where organizations can learn together and share their advocacy work.

Under the project, the grants we provide to rights-based CSOs will help them fulfill their essential missions and functions and strengthen their capacity to manage the grants.

These CSOs, which will also benefit from a comprehensive mentoring program to support their institutional development, will also be part of a platform created under the program to learn together and collaborate on advocacy.

Our other projects

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In addition to these three projects, we have carried out a number of smaller projects over the past year with the support and collaboration of our national and international stakeholders.

In order to develop a sustainable dialog mechanism between the EU and civil society organizations from Turkey, we designed the project “**Social Cooperatives Center of Excellence**”, whose implementation started in April, involving Needs Map as main beneficiary and us as co-beneficiary with Confcooperative Emilia Romagna. Within this project, we are working to strengthen the capacity of social cooperatives, develop processes for network management and build sustainable communication and collaboration to strengthen the links between social cooperatives in Turkey.

We completed the **Technical Support for Strengthening CSOs Capacities to Engage in Prevention of Child, Early and Forced Marriages (CEFM) Project**, which we started in October 2020 and implemented jointly with the United Nations Population Fund (UNFPA), with a closing event in July 2021.



As part of this project to strengthen the capacity of civil society organizations working to prevent child, early, and forced marriage, we provided online training to 20 civil society organizations on a variety of topics. Again, we offered institutional coaching to support the needs of CSOs in developing their institutional capacity. In this context, we conducted one-on-one studies with 7 CSOs. For 2 CSOs that we provided consultancy and guidance services, we developed databases to address the organizations' needs for strengthening their monitoring and evaluation capacity. As part of the project, we created 41 informational videos on child, early, and forced marriage and published these videos on our YouTube channel.

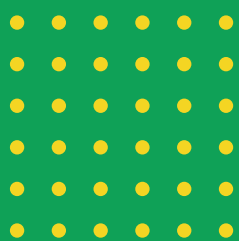
To improve the organizational and technical capacity of LGBTI+ organizations in Turkey to better advocate for their causes, we implemented the **Capacity Building Program for CSOs** in Turkey with the support of the German Embassy, which ran from October 1, 2021 to December 31, 2021. As part of the project, we organized three trainings on financial management, project development, and digital advocacy, and met with 72 people from 24 LGBTI+ organizations as part of these trainings.

All these developments have encouraged us to plan the coming years with a more strategic perspective, as an organization that is growing and developing day by day. In this context, we have begun to make longer-term plans to strengthen our institutional structure and capacity to meet our functional priorities. With a similar approach, we have tried to adapt our communication activities to this challenging environment. One of our main concerns has been to ensure that the voice of Turkey's multi-voiced civil society is heard more.

**In this process, we
never gave up on our
search for innovation.**



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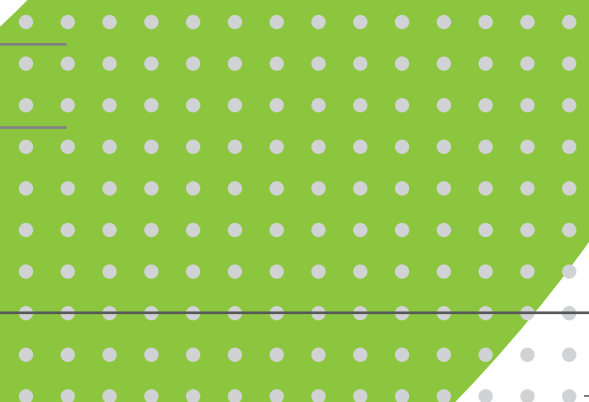
Our Support Activities

You are not alone, "Support Point" is here

With nearly 20 years of experience in the civil space, we provide civil society organizations with information, opinions and suggestions on a wide range of issues, from project development to technical problems in project application and implementation, from funds for CSOs to legislation, from communication and visibility activities to partnerships with other CSOs.

In 2021, we continued our support unabated, providing **310 inquiries**, responses, opinions, and advice on various topics. Details of this support, information provision and advice can be found in the table below;

Support/Consultancy Category	Number of support given
Project and grant management	157
Law and legislation	41
Review and provide feedback on project proposals from CSOs applying for various grant calls	30
Fundraising for CSOs	10
Building networks and partnerships	4
Organizational management for CSOs	6
Volunteer management for CSOs	3
Comments and feedback for CSOs on communication, visibility and digital issues	5
Information on STGM supports	42
Other Issues	12



As part of our support and consulting services, we began coaching and mentoring an organization in the creation of its 3-year strategic plan. In addition to this support, we organized **5 different online seminars** that were attended by **236 representatives** from **144 CSOs**.

Online Seminars	Number of Participants
Workshop on financial support to third party ((F) STP) practices in EU-funded civil society projects	57
Legislation for associations vis-à-vis international and Syrian humanitarian aid CSOs in Turkey	35
Financial obligations and tax legislation for international and Syrian humanitarian aid CSOs operating in Turkey	26
Personal data protection law for international and Syrian humanitarian aid organizations (CSOs) operating in Turkey	24
Personal data protection law for CSOs	95

We have updated our **Frequently Asked Questions** database, where we provide resources, opinions, suggestions and detailed information under the CSO Support Point, from association legislation to local finance legislation, from fundraising to project and grant management, and from organizational management to volunteer management. Under this heading, we have answered **81 questions** from a variety of topics.

Our CSO Support Point experts regularly seek out grants and funding sources to support organizations' fundraising efforts. In 2021, we posted **115 national and international funding and grant announcements** to support CSO fundraising efforts. For regular updates on new grants, you can visit our website, follow us on our social media accounts, and subscribe to our weekly e-bulletin.

CSOs need advice, opinions, and suggestions on many issues that affect them. We are pleased to inform you in this report that our support and advisory services, which will be more actively continued with the desire to share and spread the same enthusiasm, knowledge and experience, will be carried out in 2022 under the name of "CSO Information Center".



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Have you registered with STGM Studio?

Nowadays, almost everyone who has a story to tell produces video content. We use our Studio to help both us and CSOs keep up with the increasing pace of video broadcasting. CSOs who want to produce video content can now use the studio and technical equipment in our Ankara office to shoot videos.

Last year, we produced 83 videos and 5 podcasts for the STOK Learning Platform in our studio. We produced 35 videos as part of the "Capacity Building Project for Civil Society Organizations Working to Prevent Child, Early and Forced Marriage" which we are implementing with the United Nations Population Fund (UNFPA).

In addition, for those who wish to use the Studio, we have produced 3 guides entitled **Planning and Using Video Shoots, Video Production Processes, and Post-Video Shooting Editing and Processes**. You can access these guides at <https://www.stgm.org.tr/yayinlar>. In addition to the guides, we have created **6 videos** to help you with your shooting. You can watch these videos on our Youtube channel.

- Ethical and legal issues in video production
- Video shooting techniques
- Live broadcasting methods
- Audio recording and podcast methods
- Photo recording and editing methods
- Editing and montage methods

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The organizations that have used our studio in the past year and the work done are as follows;

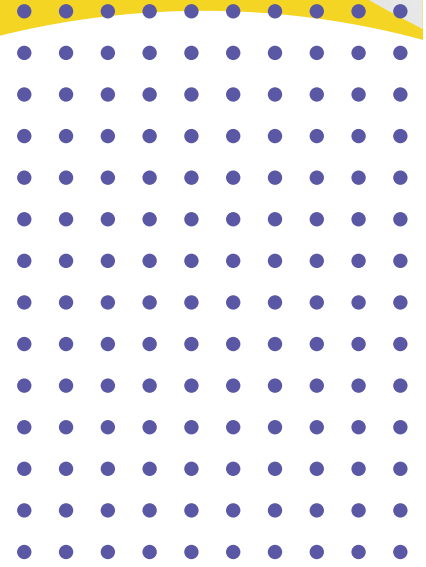
- Videos on youth rights and gender equality were produced with ALIKEV.
- A short video was produced with interviews and images from the Localization Advocacy Group workshop in Istanbul.
- Audio was recorded for Arabic and Persian animations to be produced with Kaos GL on refugee rights.
- A sign language video was produced with the Disability and Youth Association on the Due Diligence Report on the Recommendations of the Committee on the Rights of Persons with Disabilities in the 2019 Final Monitoring Report on Turkey.
- Videos were made with the Red Umbrella Association to commemorate November 20, the Day of Remembrance for Transgender Victims of Hate Crimes.
- A sign language video was produced for the Difficulties of Mothers and Volunteers of Disabled People video with the Association of Mothers and Volunteers of Disabled People.
- During Climate Diplomacy Week, a two-day short film workshop was held in collaboration with the International Association of Child Rights Envoys - ICHILD and STGM with young people from different cities working on climate change. Voice recordings were made and the texts written by the young people themselves were filmed. The videos and audio recordings were edited by the workshop trainer and finalized with feedback from the young people.
- The recordings were made as part of the Agricultural Heritage project coordinated by Trakya University, and supported by the Turkish National Agency under the Erasmus+ program.

Research and Publications

We have been working with local civil society organizations across Turkey for years, so we know what issues civil society organizations need support on. With this in mind, we produce information, resources, and documents on these issues and publish them regularly on our website, social media accounts, and YouTube channel.

In 2021, we created 5 information sheets. You can find these information sheets on our website.

- Cancellation Decision of the Council of State for notification of association member and employee information
- Is the Animal Protection Law sufficient?
- VERBIS registration obligation was introduced for associations, foundations and federations with economic enterprises.
- So what is this social cooperative?



In 2021, we also reorganized our physical library, which includes about 2,000 print resources, along with STGM publications.

Humanitarian aid should be localized

A small number of local institutions that had been advocating for localization since 2016 formed the **Localization Advocacy Group** in 2020 at the initiative of the Support to Life Association. This initiative grew in 2021 with the support of STGM and the Human Resource Development Foundation (IKGV). Our Localization Coordinator joined the team in September 2021 to provide the secretariat for the Localization Advocacy Group. With the secretariat, we aim to carry out the work of the Localization Advocacy Group (LAG) more systematically and strengthen local organizations outside of humanitarian aid.

In LAG, which includes **35 institutions** and **64 people**, we carried out the following activities in 2021.

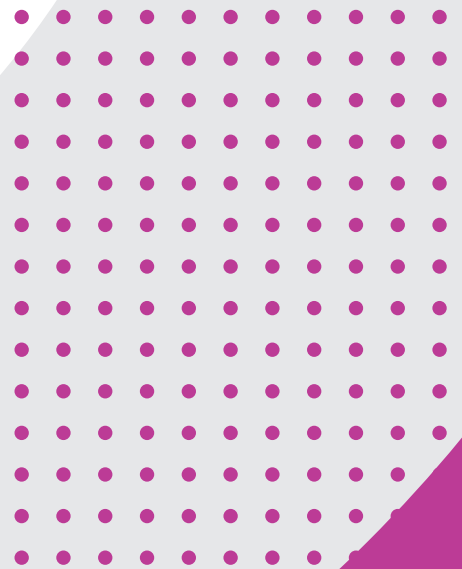
- We created the Localization Strategy and Minimum Standards Document, which includes the requirements and ideal partnership needs of donors, international CSOs, and UN.
- We created a risk table with donors that includes the risks and issues that local associations face when partnering with donors, international CSOs, and UN agencies.
- To determine the group's mission, vision, values, and identity, clarify its areas of work, and reveal the action plan, we held a one-day workshop in Istanbul in October 2021.
- We created a detailed action plan outlining what should be done in the short, medium, and long term.
- Four working groups were formed, focusing on funding, capacity, partnerships, and advocacy. The working groups hold their regular meetings every 2 weeks and the Localization Advocacy Group once a month.
- We wrote an advocacy piece for UNHCR on the wage policy in 2022.
- Two news articles were published on the Internet Newspaper Wall, titled "Humanitarian aid should be localized" and "Local organizations become stronger in humanitarian aid."
- The Vatan Association, in collaboration with the International Blue Crescent and the Support to Life Association, published a report with policy recommendations and durable solutions as part of the first grant received by the Localization Advocacy Group.



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**We provide
digital support
for CSOs**





**Through the TechSoup
Turkey Software
Donation Program, which
we have been actively
running since 2015, we
are working to digitally
empower CSOs and
help them access the
technology resources and
information they need.**

With the registration of **373 new CSOs** in 2021 and the completion of the approval process for **238 organizations**, the number of organizations participating in the TechSoup network has increased to **two thousand**. The products most preferred by organizations this year were Adobe CC, Zoom Meetings, and those provided by Microsoft through the Donation Program.

CSOs were able to purchase the software they needed at 92% less than market value. Thanks to the donation program, STGM's contribution to the civil space reached about TL 5,000,000 in 2021.



Funded by European Union

What are our plans for 2022?

We hope that 2022 will be a year when the effects of the pandemic subside and life returns to normal. Whatever the circumstances, we will continue to implement our projects and carry out our activities.

The realization of our three major projects, which began in 2021 and are supported by the European Union, and their effective implementation will be our priority agenda item in 2022.

As part of our support program **BIRLIKTE II**, we will work to identify the civil society organizations that we will support, namely our new companions. We intend to launch the call for proposals to begin the application process for the program in the first half of 2022. We have already started working on a new approach that will facilitate the learning process of the organizations that will participate in the program and their ability to work together.



As part of our **Civil Society Capacity Building Center** project, our top priority in 2022 will be to increase the number of meetings we hold. With the hope that the effects of the pandemic will subside, we want to re-establish close contact with civil society and our stakeholders and experience the flow of information firsthand. We will organize the **Civil Voices Festival** in 2022 with a more colorful and innovative approach than in previous years. This year, we also plan to get out of Ankara more, meet with civil society organizations in the provinces, and follow the pulse of the field more closely. As part of our efforts to open up STGM's opportunities to civil society, we will be holding **Friday Meetings** at our office starting in the summer months.

**In 2022, we will continue
our support for civil society
organizations unabated.
While we are working on new
educational approaches and
methods, we will also try to
spread the Word about our
educational platform STOK.**


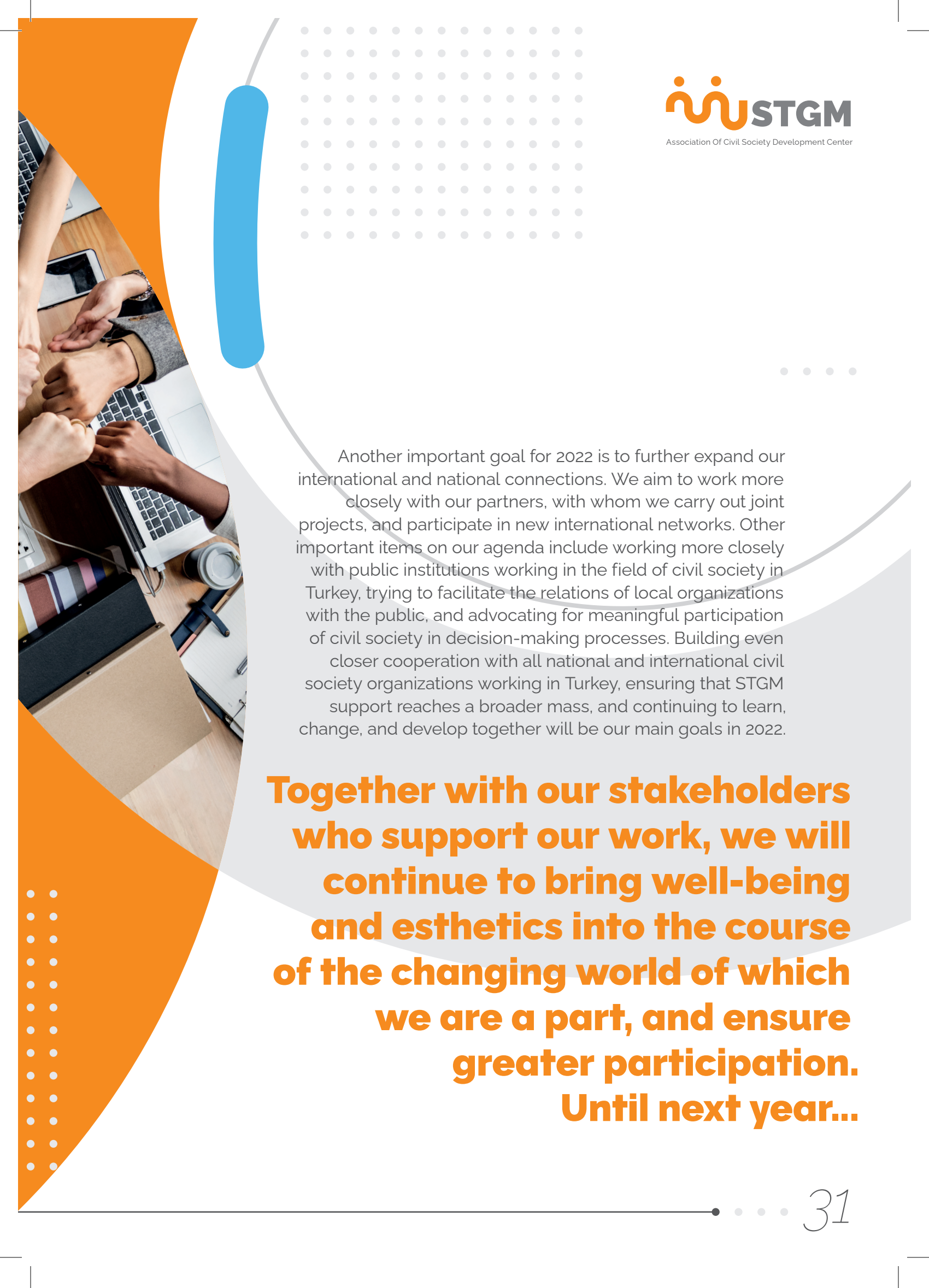
Within the framework of **Monitoring Freedom of Association Project**, we will try to produce information about the field in order to contribute to the development of the civil society field in Turkey. We will produce reports that will facilitate data-driven decision-making for public institutions and civil society organizations. Monitoring and developing proposals for cooperation between the state and civil society will be one of our important themes for the coming year. Using a similar approach, we will also conduct field studies to better understand the capacities and needs of civil society organizations.

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In addition to our project-based activities, in 2022 we will take important steps to strengthen the institutional structure of STGM. As of 2022, we have a team of about 30 people and will also work closely with over 100 short-term civil society experts. To strengthen our organizational structure, in 2022 we intend to take innovative steps to make our work processes more effective and efficient, strengthen our human resources policy, embed our gender threshold approach in all our projects and activities, fight against all forms of discrimination, and further develop our accessibility policy. In addition, we will take a number of steps to develop a comprehensive monitoring and evaluation approach for all our processes, especially for our project implementation. In this context, we will also seek to strengthen our impact measurement processes.

STGM is a "school" for civil society professionals, so in 2022 we will continue to support the professional development of our employees. We will conduct internal trainings in which all our employees will participate.





Another important goal for 2022 is to further expand our international and national connections. We aim to work more closely with our partners, with whom we carry out joint projects, and participate in new international networks. Other important items on our agenda include working more closely with public institutions working in the field of civil society in Turkey, trying to facilitate the relations of local organizations with the public, and advocating for meaningful participation of civil society in decision-making processes. Building even closer cooperation with all national and international civil society organizations working in Turkey, ensuring that STGM support reaches a broader mass, and continuing to learn, change, and develop together will be our main goals in 2022.

Together with our stakeholders who support our work, we will continue to bring well-being and esthetics into the course of the changing world of which we are a part, and ensure greater participation. Until next year...



Funded by European Union

Financial Statements

STGM DETAILED INCOME STATEMENT (01.01.2021 - 31.12.2021 PERIOD)

AÇIKLAMA	ÖNCEKİ DÖNEM (2020)			CARİ DÖNEM (2021)		
A-GROSS SALES		13.631.671,13			38.895.939,45	
1-Domestic Sales						
3-Other Income	13.631.671,13			38.895.939,45		
C- NET SALES			13.631.671,13			38.895.939,45
D- COST OF SALES (-)		-12.793.561,45			-16.688.784,90	
3- Cost of Services Rendered	-12.793.561,45			-16.688.784,90		
PROFIT OR LOSS FROM GROSS SALES			838.109,68			22.207.154,55
E- OPERATING EXPENSES (-)		(13.511,62)				
3- General Administrative Expenses	(13.511,62)					
OPERATING PROFIT OR LOSS			824.598,06			22.207.154,55
F- INCOME/PROFIT FROM OTH. OPR.		1.950.124,45			4.799.097,66	
3- Interest Income				47.563,95		
7- Profit From Foreign Currencies	1.950.124,45			4.751.533,71		
G- EXPENSE/LOSS FROM OTH. OPR.		(211.589,43)			(4.819.124,52)	
4-Exchange Rates Losses (-)	(211.589,43)			(4.819.124,52)		
INCOME/PROFIT FROM OTH. OPR.			2.563.133,08			22.187.127,69
1- NON-OPERAT REVENUES /P		34.209,91			32.445,10	
2-Other Non-Operat Revenues / P	34.209,91			32.445,10		
J- EXTRAORDINARY EXPENSES AND LOSSES (-)		(13.759,33)			(4.860,73)	
Other Extr. Expenses and Losses (-)	(13.759,33)			(4.860,73)		
PROFIT OR LOSS FOR THE PERIOD			2.583.583,66			22.214.712,06
NET PROFIT OR LOSS FOR THE YEAR			2.583.583,66			22.214.712,06

STGM COMMERCIAL ENTERPRISE DETAILED INCOME STATEMENT (01.01.2021 - 31.12.2021 PERIOD)

STATEMENT	PREVIOUS PERIOD (2020)			CURRENT PERIOD (2021)		
A-GROSS SALES		623.828,20			417.413,66	
1-Domestic Sales	619.977,84			413.797,84		
3-Other Income	3.850,36			3.615,82		
B- SALES DEDUCTIONS (-)					(613,60)	
1 - Sales Returns (-)				(613,60)		
C- NET SALES			623.828,20			416.800,06
D- COST OF SALES (-)		(221.213,15)			(77.858,12)	
3- Cost of Services Rendered (-)	(221.213,15)			(77.858,12)		
PROFIT OR LOSS FROM GROSS SALES			402.615,05			338.941,94
E- OPERATING EXPENSES (-)		(270.566,12)			(221.353,59)	
3- General Administrative Expenses	(270.566,12)			(221.353,59)		
OPERATING PROFIT OR LOSS			132.048,93			117.588,35
F- INCOME/PROFIT FROM OTH. OPR.		83.391,91			155.992,53	
3- Interest Income	5.780,12			22.071,53		
7- Profit From Foreign Currencies	77.611,79			133.921,00		
G- EXPENSE/LOSS FROM OTH. OPR.		(6.702,12)			(4.342,03)	
4-Exchange Rates Losses (-)	(6.702,12)			(4.342,03)		
INCOME/PROFIT FROM OTH. OPR.			208.738,72			269.238,85
1- NON-OPERAT REVENUES / P		917,71			3.667,42	
2-Other Non-Operat Revenues / P	917,71			3.667,42		
J- EXTRAORDINARY EXPENSES AND LOSSES (-)		(77,40)			(10.806,56)	
Other Extr. Expenses and Losses (-)	(77,40)			(10.806,56)		
PROFIT OR LOSS FOR THE PERIOD			209.579,03			262.099,71
K - PROVISIONS FOR TAXES PAYABLE AND OTH. STATUARY OBLG. (-)		(46.124,41)			(68.206,60)	
1 - Provisions For Taxes Payable and Oth. St. Ob.	(46.124,41)			(68.206,60)		
NET PROFIT OR LOSS FOR THE YEAR			163.454,62			193.893,11

